PKC GROUP LITHUANIA UAB
INDEPENDENT AUDITOR'S REPORT,
FINANCIAL STATEMENTS AND ANNUAL REPORT
FOR THE 12 MONTH PERIOD ENDED ON 31 MARCH 2021

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Code of legal entity 110878442 VAT payer code LT108784411 Register of Legal Entities

INDEPENDENT AUDITOR'S REPORT

To the Shareholder of UAB PKC Group Lithuania

Opinion

We have audited the financial statements of PKC Group Lithuania (the Company), which comprise the balance sheet as at 31 March 2021, the statement of income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at 31 March 2021 and its financial performance and its cash flows for the year then ended in accordance with Business Accounting Standards of the Republic of Lithuania.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code) together with the requirements of the Law on Audit of Financial Statements of the Republic of Lithuania that are relevant to the audit in the Republic of Lithuania, and we have fulfilled our other ethical responsibilities in accordance with the Law on Audit of Financial Statements of the Republic of Lithuania and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information included in the Company's Annual Report

Other information consists of the information included in the Company's 2020 Annual Report, other than the financial statements and our auditor's report thereon. Management is responsible for the other information.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon, except as indicated below.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

We also have to evaluate, if the financial information included in the Company's 2020 Annual Report corresponds to the financial statements for the same financial year and if the Company's Annual Report was prepared in accordance with the relevant legal requirements. In our opinion, based on the work performed in the course of the audit of financial statements, in all material respects:

- ► The financial information included in the Company's Annual Report corresponds to the financial information included in the financial statements for the same year; and
- The Company's Annual Report was prepared in accordance with the requirements of the Law on Financial Reporting by Undertakings of the Republic of Lithuania.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Business Accounting Standards of the Republic of Lithuania, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of



accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

UAB ERNST & YOUNG BALTIC

Audit company's licence No. 001335

Auditor's licence No. 000366

31 May 2021

Company code: 303297652, J. Janonio st. 4, Panevėžys

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INCOME STATEMENT

For the 12 month period ended on 31 March 2021

(EUR)

No	Items	Note	01/04/2020- 31/03/2021	01/01/2019- 31/03/2021	
1.	Sales revenue	1	23,567,939	32,937,919	
2.	Cost of sales	2	(17,683,374)	(28,738,328)	
3.	Changes in fair value of biological assets		-	-	
4.	GROSS PROFIT (LOSS)		5,884,565	4,199,591	
5.	Selling expenses				
6.	General and administrative expenses	3	(1,648,538)	(2,581,165)	
7.	Results from other activities	4	50,155	142,528	
8.	Income from investments in shares of parent, subsidiaries and associates		-	-	
9.	Income from other long-term investments and loans		-	-	
10.	Other interest and similar income		-	-	
11.	Impairment of financial assets and short-term investments		-	72	
12.	Interest and other similar expenses	5	(115,481)	(189,261)	
13.	PROFIT (LOSS) BEFORE TAX		4,170,701	1,571,692	
14.	Income tax	6	(657,837)	(267,649)	
15.	NET PROFIT (LOSS)		3,512,864	1,304,043	

General Manager

Finance Manager

Marius-Florin Dinescu

Company code: 303297652, J. Janonio st. 4, Panevėžys

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BALANCE SHEET

For the 12 month period ended on 31 March 2021

(EUR)

No	Items	Note	Current reporting period	Previous reporting period	
	ASSETS				
A.	NON-CURRENT ASSETS	7, 8	2,078,824	3,299,964	
1.	INTANGIBLE ASSETS	7	24,369	27,617	
1.1.	Developments		=	(-	
1.2.	Goodwill		-	5+	
1.3.	Software		24,369	27,617	
1.4.	Concessions, patents, licenses, trademarks and similar rights		-		
1.5.	Other intangible assets		-	17 <u>-</u>	
1.6.	Prepayments made				
2.	PROPERTY, PLANT AND EQUIPMENT	8	1,909,388	3,139,258	
2.1.	Land		-))-	
2.2.	Buildings and structures		23,826	35,421	
2.3.	Machinery and equipment		1,653,136	2,787,611	
2.4.	Vehicles		-	9,157	
2.5.	Other fixtures, fittings and tools		140,805	257,805	
2.6.	Investment property		-	:	
2.6.1.	Land		-	-	
2.6.2.	Buildings		-	-	
2.7.	Prepayments and construction (production) in progress		91,621	49,265	
3.	FINANCIAL ASSETS		-		
3.1.	Shares of group companies		-		
3.2.	Loans to group companies		-		
3.3.	Receivables from Group companies		-	-	
3.4.	Shares of associates		-		
3.5.	Loans to associates	The second secon	-	-	
3.6.	Receivables from associates		-		
3.7.	Long-term investments		-	82 -	
3.8.	Non-current receivables		-		
3.9.	Other financial assets		-		
4.	OTHER NON-CURRENT ASSETS		145,067	133,089	
4.1.	Deferred tax assets		145,067	133,089	
4.2.	Biological assets		-		
4.3.	Other assets			(C=	
В.	CURRENT ASSETS		13,876,616	8,340,441	
1.	INVENTORIES	9	723,245	834,833	
1.1.	Raw materials, consumables and components		571,896	636,231	
1.2.	Unfinished goods and work in progress		149,236	179,219	
1.3.	Finished goods		-		
1.4.	Goods for resale		-	-	
1,5.	Biological assets		-		
1.6.	Non-current assets held for sale		-		
1.7.	Prepayments made		2,113	19,383	
2.	CURRENT RECEIVABLES	10	13,080,381	7,503,595	
2.1.	Trade receivables			1,067	
2.2.	Receivables from Group companies	3	12,902,765	7,451,976	
2.3.	Receivables from associates		-	-	
2.4.	Other receivables		177,616	50,552	
3.	SHORT-TERM INVESTMENTS)-	
3.1.	Shares of group companies		-	61 <u>-</u>	
3.2.	Other investments		-		
4.	CASH AND CASH EQUIVALENTS		72,990	2,013	
C.	DEFERRED EXPENSES AND ACCRUED INCOME	11	63,540	40,170	
	TOTAL ASSETS		16,018,980	11,680,575	

(continued on the next page)

BALANCE SHEET (continued)

For the 12 month period ended on 31 March 2021

(EUR)

No	Items	Note	Current reporting period	Previous reporting period	
D.	EQUITY		9,018,063	5,505,199	
1.	CAPITAL	12	144,858	144,858	
1.1.	Issued (subscribed) or core capital	12	144,858	144,858	
1.2.	Subscribed unpaid issued capital (-)		111,000	111,000	
1.3.	Own shares, membership shares (-)		-	-	
2.	SHARE PREMIUM	12	2,941,335	2,941,335	
3.	REVALUATION RESERVE			-	
4.	RESERVES	13	14,486	14,486	
4.1.	Legal reserve or reserve capital	15	14,486	14,486	
4.2.			14,400	14,400	
4.2.	Reserve for acquisition of own shares Other reserves		+		
5.	RETAINED EARNINGS (LOSS)	13	5,917,384	2,404,520	
5.1.	Current year profit (loss)	15	3,512,864	1,304,043	
5.1.	Previous year profit (loss)		2,404,520	1,100,477	
E.	GRANTS, SUBSIDIES	2, 3	2,404,320	1,100,477	
F.	PROVISIONS	2,3	-		
	Provision for pensions and similar liabilities		·		
1.	•		•		
2.	Provisions for taxes		-	-	
3.	Other provisions		6,948,572	6,085,767	
G.	PAYABLES AND OTHER LIABILITIES NON CURPENT DAVABLES AND OTHER NON CURPENT LIABILITIES	14	0,948,372	2,500,000	
1.	NON-CURRENT PAYABLES AND OTHER NON-CURRENT LIABILITIES	17		2,300,000	
1.1.	Debt obligations			-	
1.2.	Debt obligations to credit institutions				
1.3.	Prepayments received		-		
1.4.	Trade payables		-	-	
1.5.	Payables under bills of exchange or vouchers		-	2,500,000	
1.6.	Payables to group companies		-	2,300,000	
1.7.	Payables to associates		2		
1.8.	Other payables and non-current liabilities CURRENT PAYABLES AND OTHER CURRENT LIABILITIES	15	6,948,572	3,585,767	
2,1,	Debt obligations		-	11,623	
2.2.	Payables to credit institutions		-	,	
2.3.	Prepayments received		-	W =	
2.4.	Trade payables		1,165,773	650,316	
2.5.	Payables under bills of exchange or vouchers		-		
2.6.	Payables to group companies		2,614,237	989,638	
2.7.	Payables to associates				
2.8.	Income tax liabilities		589,960	170,343	
2.9.	Employment-related liabilities		2,577,209	1,762,565	
2.10.	Other payables and current liabilities		1,393	1,282	
H.	ACCRUED EXPENSES AND DEFERRED INCOME		52,345	89,609	
	TOTAL EQUITY AND LIABILITIES	1	16,018,980	11,680,575	

General Manager

Marius-Florin Dinescu

Finance Manager

Company code: 303297652, J. Janonio st. 4, Panevėžys

APPROVED on
2021
Minutes No

STATEMENT OF CASH FLOWS

For the 12 month period ended on 31 March 2021

(EUR)

No	ltems Note		Current reporting period	Previous reporting period	
1.	Cash flows from operating activities				
1.1.	Net profit (loss)		3,512,865	1,304,042	
1.2.	Depreciation and amortisation expenses	7, 8	1,640,106	2,411,708	
1.3,	Elimination of results of disposal of property, plant and equipment		(6,248)	(12,777)	
1.4.	Elimination of results of financing and investing activities		115,482	190,949	
1.5.	Elimination of results of other non-cash transactions		466,432	40,592	
1.6.	(Increase) decrease in receivables from Group companies and associates		-	-	
1.7.	(Increase) decrease in other non-current receivables			-	
1.8.	Decrease (increase) in deferred tax assets		(11,978)	85,633	
1.9.	(Increase) decrease in inventories, except for prepayments		38,132	359,221	
1.10.	(Increase) decrease in prepayments made	9	17,270	1,142	
1.11.	(Increase) decrease in trade receivables		1,067	(601)	
1.12.	(Increase) decrease in receivables from Group companies and associates		(5,447,643)	(2,329,510)	
1.13.	(Increase) decrease in other receivables		(127,064)	130,322	
1.14.	(Increase) decrease in short-term investments				
1.15.	(Increase) decrease in deferred expenses and accrued income		(23,370)	(26,716)	
1.16.	Increase (decrease) in provisions		-		
1.17.	Increase (decrease) in non-current trade payables and prepayments received		-	-	
1.18.	Increase (decrease) in non-current payables under bills of exchange and vouchers		-		
1.19.	Increase (decrease) in non-current payables to group companies and associates		(2,500,000)	(986,854)	
1.20.	Increase (decrease) in current trade payables and prepayments received		495,984	(187,618)	
1.21.	Increase (decrease) in current payables under bills of exchange and vouchers			-	
1.22.	Increase (decrease) in short-term loans to group companies and associates		2,583,105	(859,803)	
1.23.	Increase (decrease) in income tax liabilities		419,617	170,343	
1.24.	Increase (decrease) in employment-related liabilities		406,608	323,995	
1.25.	Increase (decrease) in other payables and liabilities		111	(1,233)	
1.26.	Increase (decrease) in accrued expenses and deferred income		(22,359)	65,148	
	Net cash flows from operating activities		1,558,117	677,981	
2.			1,120,120		
0.8390	Cash flows used in investing activities		(412.172)	((04.124)	
2.1.	Acquisition of non-current assets, excluding investments		(412,172)	(604,134)	
2.2.	Disposals of non-current assets, excluding investments		3,726	106,017	
2.3.	Acquisition of long-term investments		-		
2.4.	Disposal of long-term investments		*		
2.5.	Loans granted		2	-	
2.6.	Loan repayments received				
2.7.	Dividends and interest received		-	72	
2.8.	Other increase in cash flows from investing activities		-		
2.9.	Other decrease in cash flows from investing activities		-	-	
	Net cash flows used in investing activities		(408,446)	(498,117)	
3.	Cash flows from/used in financing activities		-	-	
3.1.	Cash flows related to the owners of the Company				
3.1.1.	Issuance of shares			65	
3.1.2.	Owners' contributions to cover losses		-	-	
3.1.3.	Share buybacks				
3.1.4.	Dividends paid			-	
3.2.	Cash flows from other financing sources		(1,078,694)	(192,606)	
3.2.1.	Increase in borrowings		(1,070,031)	(172,000)	
3.2.1.1.	Loans received				
3.2.1.2.	Issue of bonds				
3.2.2.	Decrease in borrowings		(1,077,992)	(192,606)	
			(947,896)	(192,000)	
3.2.2.1. 3.2.2.2.	Repayment of Joans Bonds redemption		(947,890)		
			(129,686)		
3.2.2.3.	Interest paid			(151,991)	
3.2.2.4.	Finance lease payments		(410)	(40,615)	
3.2.3.	Increase in other liabilities of the Company		-		
3.2.4.	Decrease in other liabilities of the Company				
3.2.5.	Other increase in cash flows from financing activities		-	-	
3.2.6.	Other decrease in cash flows from financing activities		(702)		
	Net cash flows from/used in financing activities		(1,078,694)	(192,606)	
4.	Foreign exchange effect on the balance of cash flows and cash equivalents				
5,	Net increase (decrease) in cash flows		70,977	(12,742)	
6.	Cash and cash equivalents at the beginning of the period		2,013	14,755	
7.	Cash and cash equivalents at the end of the period		72,990	2,013	

General Manager

Marius-Florin Dinescu

Finance Manager

Company code: 303297652, J. Janonio st. 4, Panevėžys

	2021
Minutes	No

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STATEMENT OF CHANGES IN EQUITY

For the 12 month period ended on 31 March 2021

(EUR)

				Revaluatio	n reserve	Legal re	serves			
	Paid up issued capital or core capital	Share premium	Own shares (-)	For property, plant and equipment	For financial assets	Legal reserve or reserve capital	For acquisition of own shares	Other reserves	RETAINED EARNINGS (LOSS)	Total
1. Closing balance – the year before last	144,858	2,941,335	-				-	1.51	1,114,963	4,201,156
2. Effect of changes in accounting policy	-	-	-	-	-	-	-	1927	7-2	-
Effect of correcting of fundamental errors	-			1,50			-	8.58	-	-
4. Restated balance – the year before last	144,858	2,941,335	-	-	-		-		1,114,963	4,201,156
5. Increase (decrease) in value of property, plant and equipment.	-		-		-		-	1.	-	
6. Increase (decrease) in value of effective hedging instrument	-	-	-	-	-	-	-	1.00	-	
7. Acquisition (disposal) of own shares	-	-	-	-		-	2	13	12	ž.
8. Profit (loss) not recognized in income statement	-	-	-	-	-		-	:•:	-	
9. Net profit (loss) for the period		-	•	•	-	-	•		1,304,043	1,304,043
10. Dividends	-	-	-	-			2	-	32	2
11. Other payments	-	-	1-0		-	-	•		-	
12. Reserves established	-	-		-	-	14,486		-	(14,486)	-
13. Reserves utilised	1-1	-	-	(9-)		-			-	
14. Increase (decrease) in issued capital or members' contributions (repayment of membership shares)	-	-	-	-	-	-	_		-	-
15. Other increases (decrease) in issued or core capital	-	-		-	-	÷	-	-	je.	3
16. Contributions to cover losses	-	12	120	-	-	<u>u</u>	2	-	12	9
17. Closing balance (annual) – prior year	144,858	2,941,335	-		-	14,486	-	(5)	2,404,520	5,505,199
18. Increase (decrease) in value of property, plant and equipment.				-	-		-	i	1.41	-
19. Increase (decrease) in value of effective hedging instrument	-	-	-	-	-	-	-	121	161	2
20. Acquisition (disposal) of own shares	-	6 <u>-</u> 6		-	-	¥	12		120	the
21. Profit (loss) not recognized in income statement	-	-	-		-	-	-		·#	
22. Net profit (loss) for the period	-	-	-	•	-	-	-	•	3,512,864	3,512,864
23. Dividends	-	-	-		-		-			
24. Other payments	-	-		-		-	-	-	-	-
25. Reserves established	-	-	-	-	-			-		
26. Reserves utilised	-	-		-	-	•	-	-		-
27. Increase (decrease) in issued capital or members' contributions (repayment of membership shares)	-	-	-	-	-	-	-	•		-
28. Other increases (decrease) in issued or core capital		-		•			•	٠		9
29. Contributions to cover losses	-		- 1-				-	-	-	
30. Closing balance - current year	144,858	2,941,335	-			14,486	-	1143	5,917,384	9,018,063

General Manager

Finance Manager

Marius-Florin Dinescu

Company code: 303297652, J. Janonio st. 4, Panevėžys

NOTES TO THE FINANCIAL STATEMENTS

(all amounts are in EUR unless otherwise stated)

GENERAL INFORMATION

PKC Group Lithuania UAB (hereinafter – "the Company") is a private limited liability company registered with the Centre of Registers on 25 April 2014 based on the Law on the Register of Enterprises of the Republic of Lithuania. As at 31 March 2021 and 2020, the Company had no branches, representative offices, subsidiaries or associated companies.

Until 19 December 2016, the Company's sole shareholder was a Finnish company PKC Wiring System Oy, company code 0849146-5. It was registered on 4 September 1991 in the Patentti Register, legal address Vihikari 10, 90440 Kempele, Finland.

On 19 December 2016, a share purchase and sale agreement was concluded between PKC Wiring System Oy, a limited liability company established in Finland and operating under Finish law, company code 0849146-5, registered on 4 September 1991 in the Patentti Register, legal address Vihikari 10, 90440 Kempele, Finland, and PKC Eesti AS, a joint-stock company established in Estonia and operating under Estonian law, registry code: 10858008, address: Paldiski mnt. 31, Keila, Harju county, 76606, Estonia, under which PKC Eesti AS bought 5,002 ordinary nominal shares of the Company with the par value of EUR 28.96 each and which comprise 100% of the Company's shares, and acquired all the property and non-property rights granted with these shares.

The main activities of the Company are manufacturing of electrical distribution, vehicle electronic systems, wires and cables.

In the period from 1 April 2020 to 31 March 2021, the average number of employees was 1,235 (in the period 2019 to $Q1\ 2020 - 1,461$).

ACCOUNTING POLICIES

The Company prepares its financial statements in compliance with the Lithuanian regulatory legislation on accounting and financial reporting, i.e. the Law on Accounting of the Republic of Lithuania, the Law on Financial Statements of Entities, and Business Accounting Standards effective as at 31 March 2021. Under provisions of the Law on Accounting of the Republic of Lithuania, the Company is classified as a medium-sized company.

The financial statements were prepared based on the assumption of going concern. Detailed information can be found in Note 17.

These financial statements cover a period of 12 months ended on 31 March 2021. Last year, the Company changed the commencement date of its financial year to coincide with the commencement date of the Group's financial year. Due to the change in the reporting date, the Company's previous reporting period commenced on 1 January 2019 and ended on 31 March 2020. The current financial year commenced on 1 April 2020 and ended on 31 March 2021. Due to this reason, the comparative figures of revenue and expense items presented in the financial statements are not comparable with ones of current reporting period.

The amounts in these financial statements are presented in the local currency of the Republic of Lithuania, euro (EUR).

The principal accounting policies adopted in the preparation of the Company's financial statements are summarised below.

(a) Intangible assets

Intangible assets are stated at acquisition (production) cost, less accumulated amortisation and impairment. Amortisation is calculated on a straight- line basis over the useful lives established for intangible assets. For the purpose of the income statement, amortisation expenses of intangible assets are included in general and administrative expenses.

(all amounts are in EUR unless otherwise stated)

The Company applies the following useful lives to its intangible assets:

Year

Software

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Costs associated with renewal of intangible assets incurred following the acquisition or creation of assets are recognised as expenses during the reporting period in which they are incurred.

Goodwill

Goodwill is accounted for at the amount by which the consideration transferred by the Company exceeds the net asset value of the acquiree or the net asset value of the acquired business and from which the Company expects to receive economic benefits in the future. Goodwill is measured at cost less accumulated amortisation and impairment losses.

The goodwill is amortised within 5 years of useful life, using the straight-line method. The amount of amortisation is included in the income statement, under general and administrative expenses.

(b) Property, plant and equipment

Property, plant and equipment is stated at acquisition (production) cost, less accumulated depreciation and impairment. Depreciation is calculated on a straight-line basis over the estimated useful lives of non-current tangible assets.

The Company applies the following useful lives to its property, plant and equipment:

Year
Infrastructure and other structures 7
Office equipment 4–5
Plant and equipment 3–7
Other assets 4–5
Vehicles 5

The useful life of non-current assets is reviewed periodically by the Company to reflect the expected useful lives of the assets. Items of assets with useful life over one year and acquisition cost not less than EUR 1,000 are recognised as non-current assets.

Additional costs in respect of recognised property, plant and equipment are added to the acquisition value when it can be clearly demonstrated that the costs extend the useful life of the asset (with the useful lives of the assets adjusted accordingly) or improve the useful properties of the asset.

Repair costs are recognised as an expense during the reporting period in which they are incurred.

When assets are sold or written-off, their acquisition cost, accumulated depreciation and impairment loss are eliminated from the accounts, and any gain or loss resulting from their disposal is included in the income statement, i.e. the result of the transaction is presented.

(all amounts are in EUR unless otherwise stated)

(c) Inventories

Inventories comprise spare parts and materials for production equipment and assets with the acquisition value lower than EUR 1,000. Inventories are stated at acquisition (production) cost in the financial statements. The cost of inventories comprises purchase price, adjusted for the write-down amounts and discounts received, related taxes, dues, inventory transportation, preparation for use and other costs directly attributable to the acquisition of inventories. The Company applies the weighted average (moving-average) valuation method to calculate the cost of inventories sold, where the average is calculated upon receipt of each batch of inventories.

(d) Cash and cash equivalents

Cash includes cash on hand and cash with banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash Such investments mature in less than 3 months and are subject to insignificant risk of change in value.

(e) Financial assets and financial liabilities

Financial assets include cash and cash equivalents, and receivables.

Financial assets are recorded when the Company receives or obtains a contractual right to receive cash or any other financial assets. Receivables are stated at acquisition cost, less impairment loss. Cash and cash equivalents are stated at acquisition cost.

When it is probable that the Company will not be able to recover the receivables, it is necessary to recognise the impairment loss, which is determined as the difference between the carrying value of assets and the present value of future cash flows discounted using the effective interest rate.

Financial liabilities include payables for goods and services received, lease liabilities and loans received. Loans received are initially stated at cost and subsequently carried at amortised cost.

Financial liabilities are recorded when the Company assumes a commitment to deliver cash or another financial asset. Payables for goods and services received are recognised at acquisition cost.

(f) Impairment

The carrying amounts of the Company's property, plant and equipment and intangible assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. If such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognized when the carrying amount of the asset or its cash-generating unit exceeds the recoverable amount. An impairment loss is recognised in the income statement.

(g) Calculation of recoverable amount

The recoverable amount is the greater of the net selling price and the value in use. In assessing the value in use, the estimated future cash flows are discounted to the present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

(all amounts are in EUR unless otherwise stated)

(h) Legal reserve

The legal reserve is formed in accordance with the Law on Companies of the Republic of Lithuania. The reserve should make at least 1/10 of the issued capital and can be used only to cover the accumulated losses of the Company.

(i) Provisions

Provisions are presented in the financial statements separately from other liabilities. A provision is a liability the amount or timing of which is not entirely clear but can be measured reliably. Provisions are recognized if they meet all three general recognition criteria: the entity has a legal obligation or an irrevocable commitment as a result of past event; it is probable that an outflow of resources embodying economic benefits will be required to settle the legal obligation or irrevocable commitment; the amount of the liability can be measured reliably.

(j) Foreign currencies

All currency items in the balance sheet are estimated in the euros using the exchange rate prevailing at the balance sheet date. Assets purchased for foreign currency and accounted for in the balance sheet at the acquisition cost are estimated in the euros using the exchange rate prevailing at the acquisition date. Foreign currency transactions are recognised in euro using the exchange rate prevailing at the date of the transaction. Differences resulting from the settlement of amounts recorded in foreign currencies at different exchange rates are recognised as income or expenses of the reporting period.

(k) Sales revenue

Sales revenue is recognised on an accrual basis. Revenue is measured at fair value, taking into account discounts granted and expected, returns and write-downs of goods sold. Revenue from sale of goods is recognised when goods are sold and the amount of revenue can be measured reliably.

Revenue from rendering of services, which are provided for longer than one reporting period in accordance with the existing contract, is allocated on a proportionate basis to those periods when such services have been rendered.

(I) Cost of sales, general and administrative expenses

Expenses are recognised on an accrual basis and following the matching principle during the reporting period in which revenue related to such expenses is earned. Expenses incurred during the reporting period, which cannot be attributed directly to specific income earned and will not generate any income in subsequent reporting periods, are recognised as expenses during the period when incurred.

Cost of sales or rendered services include costs of sales and services rendered for production produced over the reporting period: costs of selling spare parts and equipment, direct remuneration costs, equipment depreciation, maintenance and repair costs, costs related to rent and maintenance of production facilities and equipment, as well as direct transportation and other costs. Expenses not attributed to specific services or production are not included in the cost of sales. Cost of rendered services is recognised and registered in the accounting over the same reporting period when the income for services rendered is recognised.

General and administrative expenses include expenses related to the Company's management and administration salaries, rent and operation of administrative premises, business trips and other administrative expenses. The management considered that these expenses by nature are general and administrative and the Company has no selling expenses.

(all amounts are in EUR unless otherwise stated)

(m) Borrowing costs

Interest on borrowings and finance leases is recognised in the income statement on an accrual basis.

(n) Lease - the Company as a lessee

Payments made under operating leases are charged to the income statement on a straight-line basis over the period of lease.

(o) Income tax

The Company's profit is taxable at a rate of 15% in accordance with the Lithuanian regulatory legislation on taxation.

The current income tax charge is calculated on the basis of taxable profit for the year. Taxable profit is different from the profit presented in the income statement as it does not include income and costs items which are taxable and recognised next year, furthermore, it does not include items which are never taxed or recognised.

Deferred tax is provided in full, using the comprehensive balance sheet method for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. A deferred tax asset is recognized only to the extent that it is probable that future taxable profits will be available against which the asset can be utilized.

The deferred tax assets and liabilities are classified as non-current assets and liabilities. The deferred tax assets and liabilities are offset when related to the same taxation authority. Taxable profit for the current year can be offset against the accumulated losses up to 70%.

FINANCIAL RISK MANAGEMENT

PKC Group Lithuania UAB, in response to the situation in the country related to the COVID-19 pandemic, has taken all mandatory and recommended measures to protect the Company's employees, customers and partners. The impact of the COVID-19 pandemic on the Company is described in detail in Note 17.

Liquidity risk

A conservative liquidity risk management enables to maintain sufficient cash and cash equivalents or have available funding through an adequate amount of committed credit facilities. The Company makes short-term cash flow forecasts. The Company has contracts with the parent company on the possibility of borrowing if necessary.

As at 31 March 2021, the Company's current assets amounted to EUR 13,876,616, current liabilities – EUR 6,948,572. Therefore, the Company's current assets exceeded its current liabilities by EUR 6,928,044. As at 31 March 2020, the Company's current assets amounted to EUR 8,340,441, current liabilities – EUR 3,585,767.

Interest rate risk

The Company's income and operating cash flows are substantially independent of changes in market interest rates. The Company has no significant interest-bearing assets. The distribution between fixed rate and variable rate instruments depends on actual situation in the market.

Capital risk management

Based on the Law on Companies of the Republic of Lithuania, the issued capital of a private limited liability company cannot be lower than EUR 2,500 (EUR 40,000 for a public limited liability company), and equity shall not be lower than 50% of an company's issued capital. As at 31 March 2021 and 2020, the Company complied with these provisions of the Law on Companies of the Republic of Lithuania.

(all amounts are in EUR unless otherwise stated)

Credit risk

Credit risk, or the risk of counterparty default, is controlled through credit terms and oversight procedures.

Contingencies

Contingent liabilities and contingent assets are not recognised in the financial statements but are disclosed in the notes. Provisions are recorded in relation to contingencies in the financial statements only when it is probable that these contingencies will result in outflow of economic resources.

Statement of cash flows

The statement of cash flows shows the Company's inflows and outflows of cash during the year. The statement of cash flows is prepared using the non-direct method.

Events after the reporting period

Events after the reporting period that provide additional information on the Company's position at the year-end (adjusting events) are disclosed in the financial statements. Events after the reporting period which are not adjusting events are disclosed in the notes when material.

Segments

The Company is not a public interest company; therefore, the requirements of Business Accounting Standard 34, Disclosure of Segments in Financial Statements, are not applied.

Use of estimates in preparation of financial statements

The preparation of financial statements in conformity with Business Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses and disclosure of contingencies. The significant areas of estimation used in the preparation of these financial statements relate to evaluation of depreciation (Note 8), an impairment of property, plant and equipment (Note 8), impairment of receivables (Note 10), allowance for inventories (Note 9) and assessment of contingencies and provisions (Note 15). Future events may occur which may cause the assumptions used in arriving at the estimates to change. The effect of any changes in estimates will be recorded in the financial statements when determinable.

NOTE 1. SALES REVENUE

Item	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Sales of services by country:	-	9
Estonia	23,064,684	31,782,264
Russia	308,441	878,738
Serbia	119,495	120,228
Poland	61,725	125,691
United Arab Emirates	6,008	
Germany	4,983	-
Finland	1,302	
Brazil	1,301	30,997
TOTAL:	23,567,939	32,937,918

Revenue from the sale of spare parts and equipment, as well as warehousing services and other services to group companies are included in sales revenue by the Company.

(all amounts are in EUR unless otherwise stated)

NOTE 2. COST OF SALES

Item	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Direct payroll expenses (cost of sales)	12,983,622	21,986,155
Rent of production facilities and lifts	908,473	1,160,679
Depreciation of production equipment	1,626,044	2,334,688
Maintenance of production equipment	610,275	838,256
Maintenance of production facilities	527,002	580,655
Costs of selling spare parts and equipment	509,801	1,247,936
Costs of health and safety at work	82,446	113,547
Transportation services	220,590	476,412
Other costs	215,121	-
TOTAL:	17,683,374	28,738,328

As from 1 April 2020 to 31 March 2021, payroll expenses, which were accounted for in cost of sales, were reduced by subsidies of EUR 3,911 thousand received to compensate the COVID-19 impact.

NOTE 3. GENERAL AND ADMINISTRATIVE EXPENSES

Item	01/04/2020-31/03/2021	01/01/2019- 31/03/2021
Payroll and social security	699,748	857,070
Depreciation and amortisation	14,062	77,019
Utility expenses	244,406	303,891
Expenses related to services of audit firms	36,540	45,390
External services	60,792	129,219
Services of group companies	24,964	153,124
Rent of vehicles, fuel, vehicle maintenance	68,836	46,017
Training and continuous professional development	36,891	152,892
Business trips related expenses	97,090	322,089
Other administrative expenses	357,556	485,094
Bank fees	7,653	9,360
TOTAL:	1,648,538	2,581,165

As from 1 April 2020 to 31 March 2021, payroll expenses, which were accounted for in general and administrative expenses, were reduced by subsidies of EUR 105 thousand received to compensate the COVID-19 impact.

NOTE 4. RESULT OF OTHER ACTIVITIES

Item	01/04/2020-31/03/2021	01/01/2019-31/03/2021
(a) Income from other activities	50,155	142,529
Support received	40,655	117,634
Income from other activities, external customers	3,252	17,608
Gain on disposal of assets	6,248	7,287
(b) Expenses from other activities	-	1
Loss on disposal/write-off of assets	÷ 1	1
TOTAL:	50,155	142,528

The result from the other activities is gain or loss of disposal of non-current and other assets, as well as government grants.

NOTES TO THE FINANCIAL STATEMENTS (continued) (all amounts are in EUR unless otherwise stated)

NOTE 5. INTEREST AND OTHER SIMILAR INCOME AND EXPENSES

Item	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Interest and other similar expenses		
Loan interest	114,755	187,557
Interest and other similar expenses	703	1,577
Foreign currency exchange loss	23	127
TOTAL:	115,481	189,261

NOTE 6. INCOME TAX AND DEFERRED TAX

The following is a calculation of income tax for the current period based on the Company's income tax expense calculated at the statutory income tax rate:

Income tax	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Profit (loss) before tax	4,170,701	1,571,692
Effect of non-taxable income		
Effect of non-deductible expenses	222,189	425,044
Taxable profit (loss)	4,392,890	1,996,736
Deductible amount of taxable losses from previous years (70% of taxable profit)	-	288,683
Reduction of taxable profits by the investment amount under Article 46.1 of the Law on Corporation Tax	-	497,672
Taxable profit	4,392,890	1,210,381
Current income tax calculated based on the statutory corporate income tax rate in Q2–Q4 2020 and Q1 2021 – 15%	658,934	181,557
Change in deferred tax assets expenses (income)	(11,978)	85,634
Adjustment to previous year income tax	10,881	458
Income tax expense is recognized in the income statement	657,837	267,649

Deferred income tax	As at 31 March 2021	As at 31 March 2020
Deferred tax assets		
Accrued expenses	52,345	52,068
Allowance on inventories	45,411	:-
Depreciation differences	869,361	835,191
Temporally differences in total	967,117	887,259
Deferred income tax (at applicable rate of 15%)	145,067	133,088
Deferred tax asset, net	145,067	133,088

(all amounts are in EUR unless otherwise stated)

NOTE 7. INTANGIBLE ASSETS

Indicators	Developments	Goodwill	Patents, licenses, etc.	Software	Other intangible assets	Total
Net book value at the end of the previous financial year	72	123	= 1	27,618	-	27,618
(a) Intangible assets at acquisition cost						
Closing balance – prior year	-	610,000	-	174,170	-	784,170
Changes in current reporting period:						
- Additions	-	-	-	10,813	-	10,813
- Reversals (-)	-	-	-	-	(4)	-
- Disposals and write-offs (-)		-		140		-
- Reclassified from/to +/(-)	-	-		-	(=)	-
At the end of the financial year	-	610,000		184,983	-	794,983
(b) Amortisation						
Closing balance – prior year	-	610,000		146,552	1	756,552
Changes in current reporting period:						
- Amortisation charge for the year		-	-	14,062	-	14,062
- Reversals (-)	3.60	-	1	-	-	-
- Amortisation of assets disposed and written-off (-)	-	-	-	-		-
- Reclassified from/to +/(-)		-	-			
At the end of the financial year	-	610,000	-	160,614	-	770,614
(c) Net book value at the end of the financial year (a)-(b)	-	-	(6)	24,369	-	24,369

Amortization of intangible assets of EUR 14 thousand was accounted for under general and administrative expenses. The Company did not have unused or pledged as a guarantee intangible assets as at 31 March 2021.

Business acquisition transaction was carried out based on the agreement between Lietkabelis AB and PKC Group Lithuania UAB signed on 14 May 2014. The larger part of this business acquisition amounting to EUR 610 thousand was recognised in the financial statements as intangible assets (goodwill), applying the amortisation period of 5 years. The end date of the amortization of goodwill was 31 May 2019.

NOTE 8. PROPERTY, PLANT AND EQUIPMENT

Indicators	Land	Buildings and structures	Plant and equipment	Vehicles	Other assets	Construction- in-progress	Total
Net book value at the end of the previous financial year	1-	35,421	2,787,611	9,157	257,805	49,265	3,139,258
(a) Acquisition cost							
Closing balance – prior year	-	107,444	7,692,748	31,093	1,372,788	49,265	9,253,338
Changes in current reporting period:		14					
- Additions	-	4,300	296,547	-	14,744	94,632	410,223
- Disposals and write-offs (-)	- Ta	15.5M	(10,377)	(31,093)		(2,211)	(43,681)
- Reclassified from/to +/(-)	-	-	50,065	-	-	(50,065)	-
At the end of the financial year	-	111,744	8,028,983	-	1,387,532	91,621	9,619,880
(b) Depreciation							
Closing balance – prior year	-	72,023	4,905,137	21,936	1,114,985	-	6,114,081
Changes in current reporting period:							-
- Depreciation charge for the year	-	15,895	1,477,940	467	131,742	-	1,626,044
- Reversals (-)	=			1	-	-	-
- Depreciation of assets disposed and written-off (-)	-	8 = 3	(7,230)	(22,403)	-	-	(29,633)
- Reclassified from/to +/(-)	-		-	-	-	-	-
At the end of the financial year	-	87,918	6,375,847	-	1,246,727	02	7,710,492
(c) Net book value at the end of the financial year (a)-(b)	-	23,826	1,653,136	-	140,805	91,621	1,909,388

No new financial leases were concluded during the period from 1 April 2020 to 31 March 2021.

Depreciation expenses of property, plant and equipment of EUR 1,626 thousand are accounted for under cost of sales.

(all amounts are in EUR unless otherwise stated)

The acquisition cost of property, plant and equipment and other assets that are fully depreciated but still in use amounted to EUR 2,260 thousand as at 31 March 2021 (as at 31 March 2020 – EUR 1,559 thousand).

In assessing the impact of factors related to the COVID-19 pandemic on the Company's performance, the Company's management found no indications of impairment of non-current assets as at 31 March 2021.

NOTE 9. INVENTORIES

Item	As at 31 March 2021	As at 31 March 2020
Raw materials, consumables and components	657,896	676,820
Unfinished goods and work in progress	149,236	179,219
Goods for resale	-	-
Allowance on inventories	(86,000)	(40,589)
Prepayments made	2,113	19,383
Total:	723,245	834,833

During the reporting period, these spare parts were used for repair of production equipment and sold to group companies in Russia and Serbia where spare parts are required. Based on the management estimates, additional allowance for these inventories of EUR 45,411 was recognised in the year ended on 31 March 2021 (EUR 40,589 as at 31 March 2020).

NOTE 10. CURRENT RECEIVABLES

Item	As at 31 March 2021	As at 31 March 2020			
Receivables from group companies	12,902,765	7,451,976			
Receivables from Lithuanian customers	-	1,067			
VAT receivable	161,904	50,552			
Other receivables from the state budget	15,712				
Total:	13,080,381	7,503,595			

NOTE 11. DEFERRED EXPENSES AND ACCRUED INCOME

Item	As at 31 March 2021	As at 31 March 2020
Deferred expenses	12,536	40,170
Accrued income	51,004	2
Total:	63,540	40,170

NOTE 12. STRUCTURE OF THE ISSUED CAPITAL

As at 31 March 2021 and 31 March 2020

Item	Number of shares	Amount
Structure of the issued capital at the end of the financial year		
1. As to type of shares	5,002	144,858
1.1. Ordinary shares	5,002	144,858
1.2. Preferred shares	-	
1.3. Employees' shares	-	-
1.4. Special shares	-	
2. Share premium	-	2,941,335
Total:	5,002	3,086,193
2. State or municipal capital	-	
Shares owned by the Company	-	-
Shares owned by subsidiaries		-

All shares of the Company are paid. The nominal value per share is EUR 28.96.

(all amounts are in EUR unless otherwise stated)

NOTE 13. PROPOSED PROFIT DISTRIBUTION PLAN

Item	Amount	
Retained earnings (losses) of the previous financial year at the beginning of the financial year	2,404,520	
Current year profit (loss)	3,512,864	
Shareholders' contributions against losses	-	
Transfers to reserves	-	
Profit (loss) to be distributed	5,917,384	
Distribution of profit:		
- To legal reserves		
- To other reserves	-	
- Dividends	_	
- Other	-	
Profit (loss) to be carried forward at the end of the current year	5,917,384	

Legal reserve

The legal reserve is formed from profit to be appropriated at the end of the financial year under the Lithuanian Law on Companies. Companies in Lithuania are required to transfer 5% of net profit from distributable profit until the total reserve reaches 10% of the issued capital. The legal reserve may be used only to cover the Company's accumulated losses. A part of the legal reserve in excess of 10% of the issued capital may be redistributed when appropriation of profit for the following financial year is performed. Legal reserve formed by the Company as at 31 March 2021 and 2020 complies with the required minimum reserve level.

NOTE 14. STATE OF THE COMPANY'S NON-CURRENT LIABILITIES

Non-current payables and other non-current liabilities

Item	Comment	As at 31 March 2021	As at 31 March 2020
Payables to group companies	PKC Eesti AS	-	2,500,000
Total	,	-	2,500,000

In 2016, the Company received a loan of EUR 3,500,000 from the shareholder PKC Wiring OY. The Company was under obligation to pay 3.81% + 12 month Euribor average. Loan repayment maturity term was 2020 and 2021. On 5 December 2016, the shareholder took the decision to cover the Company's losses by granting the loan of EUR 1,500,000, which was recognised against the Company's retained losses. Under the share purchase and sale agreement of 19 December 2016, the claim to the loan was overtaken by the new shareholder of the Company – PKC Eesti AS. In 2021 and 2020, the Company did not receive any loan. As at 31 March 2021, the loan was reclassified to current liabilities and recognised in payables to the group companies, since will be repaid within one year.

NOTE 15. STATE OF THE COMPANY'S CURRENT LIABILITIES

Specification of liabilities per type	As at 31 March 2021	As at 31 March 2020
Debt obligations	v T	11,624
Pension liabilities	< 0	-
Trade payables:	3,780,010	1,639,954
- Payables to Lithuanian suppliers	939,851	524,305
- Payables to foreign suppliers	225,922	126,011
- Payables to Group companies	2,614,237	989,638
Employment-related liabilities	2,577,209	1,762,565
- payroll liabilities and related taxes	1,501,769	1,095,160
- vacation reserve	1,064,799	659,245
- bonuses payable	10,641	8,160
Income tax liabilities	589,960	170,343
Other payables and current liabilities	1,393	1,282
Total:	6,948,572	3,585,768

(all amounts are in EUR unless otherwise stated)

The Company's rights and obligations not stated in the balance sheet

Under the agreement on lease of premises concluded with Lietkabelis AB on 14 May 2014, the Company incurred EUR 478 thousand lease expenses in the period from 1 April 2020 to 31 March 2021, whereas in the previous period these expenses amounted to EUR 617 thousand. The premises are leased until 1 June 2024.

Under the agreement on lease of premises concluded with ARJ Logistics UAB on 2 March 2016, the Company incurred EUR 263 thousand lease expenses in the period from 1 April 2020 to 31 March 2021, whereas in the previous period these expenses amounted to EUR 329 thousand. This lease agreement terminates on 1 May 2023.

Under the operating lease agreement No 201919280, concluded with Luminor Lizingas UAB on 23 December 2019, the Company leased out 5 cars. The lease term is 4 years. Under this operating lease agreement, the Company incurred EUR 25 thousand lease expenses in the period from 1 April 2020 to 31 March 2021. The Company did not incur any expenses in previous period.

Under the operating lease agreement No 202010074, concluded with Luminor Lizingas UAB on 24 July 2020, the Company leased out a car. The lease term is 44 months. Under this operating lease agreement, the Company incurred EUR 3.6 thousand lease expenses in the period from 1 April 2020 to 31 March 2021. The Company did not incur any expenses in previous period.

Under the operating lease agreement No 008769, concluded with ALD Automative UAB on 12 November 2018, the Company leased out a car. The lease term is 4 years. Under this agreement, the Company incurred EUR 4.7 thousand lease expenses in the period from 1 April 2020 to 31 March 2021, whereas in the previous period these expenses amounted to EUR 5.9 thousand.

Under the operating lease agreement No 009649, concluded with ALD Automative UAB on 15 January 2020, the Company leased out a car. The lease term is 4 years. Under the aforesaid agreement, the Company incurred EUR 8.6 thousand lease expenses in the period from 1 April 2020 to 31 March 2021, whereas in the previous period these expenses amounted to EUR 0.6 thousand.

Estimated lease expenses	As at 31 March 2021	As at 31 March 2020
Within one year	766,823	888,581
After one year but within five years	1,369,611	1,675,561
After five years	-	-
Total:	2,136,434	2,564,142

NOTE 16. FINANCIAL RELATIONS WITH MANAGEMENT AND OTHER RELATED PARTIES

Indicators	01/0	4/2020-31/03/2021	2020-31/03/2021 01/01/2019-31/03/2021				
Employment-related expenses for the year:	Gross payroll	Social insurance paid by the employer, 1.77	Total	Gross payroll	Social insurance paid by the employer, 1.77	Total	Balance as at 31 March 2021
(a) Basic payroll:							
1. Management	485,475	6,602	492,077	540,256	9,563	549,818	21,233
2. Other related parties							
(b) Bonuses:							
1. Management	20,593	350	20,943	23,769	1,236	25,005	
2. Other related parties							
Average number of management			7			7	

The Company's management consists of the General Manager, the Production Manager, the Head of HR department, the Finance Director, the Head of the Production Engineering Department, the Quality Manager, and the Head of Logistics.

NOTES TO THE FINANCIAL STATEMENTS (continued) (all amounts are in EUR unless otherwise stated)

nted below:

PKC Eesti AS Lootsa 8, 11415 Tallinn, Estonia, company code 10858008	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Sales	23,094,667	31,992,281
Purchases of raw materials	10	
Other costs	22,449	146,953
Interest expenses	114,755	184,922
Receivables	3,827,473	1,446,067
Payables		3,783
Payables (loan and accrued interest payable)	2,526,458	3,489,260
PKC Group Poland Sp.z.o.o. Radomska ul. 86, PL27-200 Starachowice, Poland, company code 5252437638	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Sales	61,725	127,069
Purchases of raw materials	233,844	400,894
Acquisition of non-current assets	118,111	272,330
Other costs	186,385	
Receivables	16,948	
Payables	107,638	37,959
Motherson PKC Harness Systems FZ-LLC Plot No 57D, Al Hamra Free Zone, RAK, UAE, company code 8000925	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Disposals	9,788	
Receivables	6,774	
Block N Unit 01/05,Ascendas Xin Su Industry Square, No 128 Xingpu Road, SIP, China, company code 91320594086939210G Purchases of raw materials	01/04/2020-31/03/2021	01/01/2019–31/03/2021
Acquisition of non-current assets	13,199	13,524
Payables	6,599	
PKC Wiring System d.o.o. Salinacka bb, 11300 Smederevo, Serbia, company code 108279956	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Sales	121,495	136,015
Purchases of raw materials	9,451	36,189
Receivables	105,417	1,63
AEK OOO Shosse Gornjakov 34, Kostomuksha, Russia, company code 100401001	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Sales	375,988	1,189,433
Purchases of raw materials	10,900	870
Acquisition of non-current assets	37,136	4,240
Receivables	74,262	99,969
PKC Group Oy Vihikari 10, 90440 Kempele, Finland, company code 0972280-0	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Sales	1,302	
Receivables	1,575	
PKC Cables do Brasil Ltda Rua Estrada da Graciosa 803, Curitiba-Parana, Brasil, company code 01.691.944/0002-04	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Sales	1,302	30,993
Other costs	2,179	11,679
Receivables	1,575	1,31
PKC SEGU Systemelektrik GmbH Am Eisberg 14, D-36456 Barchfeld, Germany, company code 4157/116/05565	01/04/2020-31/03/2021	01/01/2019–31/03/2021
Sales	4,983	В

1,575

Acquisition of raw materials

Receivables

300

(all amounts are in EUR unless otherwise stated)

Transactions with MSSL associates and balances as at the balance sheet date are presented below:

MSSL Japan LTD. 6F Shinyokohama IK Building 12-12, Chome Shinyokohama, Kohoku-ku, Yokohama, Japan, company code 1180001088900	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Purchases of raw materials	1,296	
Payables	994	

Motherson Sumi System Limited C-14 A&B, Sector-I, Noida - 201301 Distt. Gautam Budh Nagar, (U.P.), India, company code L34300MH1986PLC284510	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Purchases of raw materials	38,506	41,325
Acquisition of non-current assets	4,543	23,817
Payables	8,267	1,682

TOTAL with PKC Group companies and MSSL associates:

TOTAL with PKC Group companies and MSSL associates	01/04/2020-31/03/2021	01/01/2019-31/03/2021
Sales	23,671,249	33,475,795
Purchases of raw materials	305,630	537,967
Acquisition of non-current assets	172,988	313,923
Other costs	211,014	158,686
Interest expenses	114,755	184,922
Receivables	4,035,599	1,554,403
Payables	123,497	43,424
Payables (loan and interest payable)	2,526,458	3,489,260

NOTE 17. GOING CONCERN

In assessing the potential impact of factors related to the COVID-19 pandemic on the Company's performance, the Company's management assessed the potential disruption of cash flows, services, funding, the risk of key personnel being infected with the COVID-19 and delays in processing orders. The Company has taken steps to manage the risks. The Company has developed and implemented employee rotation and business continuity plans to ensure, as a matter of priority, the safety and health of employees and the continuity of manufacture and sales of electrical distribution, vehicle electronic systems, wires and cables. The Company's management did not identify any threats to the Company's going concern when assessing the potential impact of key factors of the COVID-19 on the Company's performance.

As at 31 March 2021, current assets recognised in the Company's balance sheet exceed current liabilities by EUR 6,928 thousand. This means that the Company's liquidity ratio is 2, i.e. positive and the Company is able to cover its current liabilities with current assets. As at 31 March 2021 and 2020, the Company's equity is positive and complies with the requirement of the Law on Companies prescribing that the equity cannot be less than 1/2 of the authorized capital of the company.

Given the above mentioned circumstances, the Company's management is of the opinion that the Company will able to continue as a going concern; therefore, the financial statements were prepared on a going concern basis.

NOTE 18. EVENTS AFTER THE REPORTING PERIOD

After the end of the financial year prior to the preparation of these annual financial statements, no significant events occurred that would affect or need to be disclosed in the annual financial statements.

General Manager

Marius-Florin Dinescu

Finance Manager

ANNUAL REPORT

Reporting period covered by the Annual Report

The annual report prepared for the period of 12 months period ending on 31 March 2021.

Overview of the Company's activities

PKC GROUP LITHUANIA UAB (hereinafter – "the Company") was registered on 25 April 2014, company code 303297652. The Company is located at J. Janonio st. 4, LT-35101 Panevėžys. The Company operates in compliance with requirements provided in the Law on Companies of the Republic of Lithuania, other legal acts and the Articles of Association of the Company.

The Company is engaged in the following key areas:

- Manufacture and sales of electrical distribution systems
- Manufacture and sales of vehicle electronics
- Design, manufacture and sales of components
- Manufacture and sales of wires and cables
- Other manufacture and services related to cable systems and electronics

The Company's issued capital

As at 31 March 2021, the issued capital of the Company amounted to 144,858 EUR, comprising 5,002 ordinary registered shares at par value of EUR 28.96 each. One share grants one vote. As at 31 March 2021, accrued share premium amounted to EUR 2,941,335. All the shares are fully paid in and are free of any restrictions on the disposal of securities.

The sole shareholder of the Company is an Estonian company PKC Eesti AS, company code 10858008, registered on 23 March 2002.

During the reporting period, the Company did not acquire or dispose its own shares.

The Company does not have any branches, representative offices, subsidiaries and associates.

Financial position of the Company, summary of activities and development

The company's sales from 1 April 2020 to 31 March 2021 amounted to EUR 23,567,939. During the reporting period, revenues from the main activity comprised sale of services and goods to Estonian company PKC Eesti AS, which amounted to EUR 23,064,684, in 2019 and Q1 2020 amounted to EUR 31,782,264. The net profit before taxes amounted to EUR 4,170,701 during the reporting period. In the period from 1 April 2020 to 31 March 2021, the Company was successful in its operations. In the second half of the reporting period, the Company invested in the acquisition of fixed assets, modernization of existing assets, which led to expansion of production, increase of productivity, helped to introduce new production technologies, optimize and ensure higher quality production. Company managed its operating costs effectively. As at 31 March 2021, current assets as presented in the balance sheet exceed current liabilities by EUR 6,928,044. This means that the Company's liquidity ratio is 2, i.e. positive and the Company is able to cover its current liabilities with current assets. As at 31 March 2021, the equity is positive and complies with the requirement of the Law on Companies providing that the equity should not be lower than ½ of its authorized capital.

In assessing the potential impact of factors related to the COVID-19 pandemic on the Company's performance, the Company's management assessed the potential disruption of cash flows, services, funding, the risk of key personnel being infected with the COVID-19 and delays in processing orders. The Company has taken steps to manage the risks. The Company has developed and implemented employee rotation and business continuity plans to ensure, as a matter of priority, the safety and health of employees and the continuity of manufacture and sales of electrical distribution, vehicle electronic systems, wires and cables. The Company's management did not identify any threats to the Company's going concern when assessing the potential impact of key factors of the COVID-19 on the Company's performance.

Given the above mentioned circumstances, the Company's management is of the opinion that the Company will able to continue as a going concern; therefore, the financial statements were prepared on a going concern basis.

Description of main risks and uncertainties encountered by the Company

The Company sells its services to a permanent customer based on a long-term service agreement. The main factors creating operational risks include potential changes of prices in the sales market as well as political, legal and social developments that are directly or indirectly related with the Company's activities and may adversely affect the Company's cash flows, expectations and results.

Information on environmental and personnel issues

As at 31 March 2021, the Company had 1446 employees, of which 431 are executives and specialists, and 1015 – manufacturing personnel.

Education, qualifications and competence of the executives and specialists comply with the set requirements. The manufacturing personnel are competent in their work or are trained as to approved programs and gain the necessary qualifications. The right to social benefits is granted to employees under the Collective Agreement: a survivor's pension, access to education and training. Salaries are determined based on the motivated remuneration system depending on complexity and significance of work, quality of performance and importance of production processes. Salaries are calculated in accordance with legislation: payment for night work, overtime, working on rest days and public holidays. Pursuing the Human Resources Policy, the Company sees the risk of sufficient and timely staffing in the labour market supply.

In its activities, the Company follows and implements the legal acts on environmental issues, requirements of customers concerning the activities of the Company and quality of goods. Pursuant to the environmental program, certain measurements and observations are performed on an ongoing basis to reduce the Company's impact on the environment and to contribute to its protection. Deviations from environment protection are handled openly, and the information gathered is used for a continuous improvement of processes, methods and procedures.

Environmental goals are assessed based on quantitative and qualitative indicators. Commitments for positive attention towards environment are assumed by each employee because everybody must know about an impact done individually or by his/her division to environment and each employee must have an opportunity to become an initiator and even an executor, if necessary, of corrective actions.

Goals of the Company in relation to environment management are as follows:

- To reduce energy, water and gas consumption;
- To find suitable replacements for components that do not contain hazardous substances through cooperation with a customer;
- To improve waste handling (collection and monitoring);
- To reduce the amount of recyclable, non-recyclable and hazardous waste.
- To reduce the potential damage from the use of chemicals by preventing the release into the environment;

In 2015, the Company was awarded the ISO 14001 Environmental Management System Standard Certificate No 179105-2015-AE-FIN-FINAS with re-certification audit carried out on 2 March 2021.

References and additional explanations about the data presented in the annual financial statements

Data presented in the annual financial statements and explanatory notes thereto are adequate, complete and do not require additional explanation.

Information on the Company's Research & Development activities.

The Company does not carry out research and development activities.

Operational risks, plans and forecasts

The main goals of the Company for the year 2021 are as follows:

- To continue improving the Company's performance;
- To optimize the operating costs;
- To improve product quality;
- To increase of productivity;
- To improve working conditions.

The key risks faced by the Company:

- Increase of productivity and maximise utilisation of equipment;
- Supply of skilled labour in the market;
- Growth of salaries in the country;
- The impact of factors related to the COVID-19 pandemic.

Significant events after the end of the reporting period

There is no additional information required to be disclosed under the laws regulating the activities of companies and other legislative acts or the Company's Articles of Association, other than that disclosed in this annual report and annual financial statements.

Information on the other positions held by the Company's Manager, members of the Board

The General Manager of the Company did not hold any executive positions in the other companies. Other current positions of the Company's Board members:

The Board members

Jani Taneli Kiljala

Position	Company name	Company code	Company address
President, Wiring systems, Europe and South America	PKC Eesti AS	10,858,008	Lootsa 8, 11415 Tallinn, Estonia
Member of the Board of Directors	PKC Wiring Systems Oy	0849146-5	Vihikari 10, FI-90440 Kempele, Finland
Chairman of the Board of Directors	TKV-sarjat Oy	0805209-1	Vihikari 10, FI-90440 Kempele, Finland
Chairman of the Management Board	PKC Eesti AS	10,858,008	Lootsa 8, 11415 Tallinn, Estonia
Member of the Board of Directors	OOO AEK	1,021,000,882,000	Shosse Gornjakov, 34,186930, Kostomuksha, Karelia, Russia
Member of the Board of Directors	Wisetime Oy	1702832-5	Saaristonkatu 23, FI-90100 Oulu, Finland
Member of the Board of Directors	PK Cables do Brasil Ltda	42.2.0545424-5	Campo Alegre, State of Santa Catarina, in the Rodovia SC 301, 4195, Fragoso, Zip Code 89.294- 000
Motherson PKC Harness Systems FZE- LLC	Motherson PKC Harness Systems FZE-LLC	4,026,552	Plot No 57 D, AL Hamra industrial Zone-FZ, RAK, United Arab Emirates
Member of the Board	Laukamo Group Oy	2005238-5	Teollisuustie 1, 31400 Somero, Finland

Andreas Heuser

Position	Company name	Company code	Company address
Member of the Board of Directors	SMP Automotive Technology Management Services (Changchun) Co. Ltd.	Business License Number: 220108040000844	No 399 Xiang Fan Third Road, Changchun Economic & Technological Zone, 130033 Changchun
Managing Director	SMRC Automotive Interior Modules Croatia d.o.o.	Commercial Court Zagreb (MBS) 080562405	Jankomir 25, Zagreb, Croatia
Managing Director	MSSL Advanced Polymers s.r.o.	Bezirksgericht, Hradec Králové, Abteilung C, Einlage 5286	Dašická 287, 533 75, Dolní Ředice, Czech Republic
Managing Director	MSSL ESTONIA WH OÜ	Tartu County Court Registration Department 14194456	Pärnu mnt 15, Kesklinna district, 10141 Tallinn, Estonia
Chairman of the Supervisory Board	PKC Eesti AS	Commercial Register of Estonia, registry code 10858008	Lootsa 8, 11415 Tallinn, Estonia
Member of the Board of Directors	PKC Group Ltd.	Trade register / County Court 596615	Vihikari 10, FI-90440 Kempele, Finland

Chairman of the Board of Directors	Wisetime Oy	Finnish Patent and Registration Office (PRH) 1702832-5	Saaristonkatu 23, FI-90100 Oulu, Finland
Managing Director and administrator	SMR Automotive Systems France S. A.	RC Melun 90B 282	154, avenue du Lys, B.P. 5, 77191 Dammarie-Les- Lys Cedex, France
General Manager	SMRC Automotive Modules France SAS	RCS Arras 410314876	Rue Léon Duhamel 62440 Harnes France
Managing Director of the general partner	Motherson Innovations Lights GmbH & Co. KG	Amtsgericht Traunstein HRA 10605	Theodor-Körner-Str. 14a 83301 Traunreut
Managing Director	Motherson Innovations Lights Verwaltungs GmbH	Amtsgericht Traunstein HRB 20618	Theodor-Körner-Str. 14a 83301 Traunreut
Managing Director	MSSL GmbH	Amtsgericht Hanau HRB 91564	Am Germanenring 3 63486 Bruchköbel
Managing Director	Motherson Air Travel Agency GmbH	Amtsgericht Hanau HRB 95080	Am Germanenring 3 63486 Bruchköbel
Managing Director	Samvardhana Motherson Invest Deutschland GmbH	Amtsgericht Hanau HRB 93428	Am Germanenring 3 63486 Bruchköbel
Managing Director	MothersonSumi INfotekk and Design GmbH	Amtsgericht Hanau HRB 94566	Schlossmattenstraße 18 79268 Bötzingen
Managing Director	Nirvana Foods GmbH	Amtsgericht Hanau HRB 94801	Am Germanenring 3 63486 Bruchköbel
Authorized representative and Managing director of the general partner	Samvardhana Motherson Innovative Autosystems B.V. & Co.KG	Amtsgericht Hanau HRA 93284	Am Germanenring 3 63486 Bruchköbel
Managing Director	SM REAL Estate GmbH	Amtsgericht Hanau HRB 95069	Am Germanenring 3 63486 Bruchköbel
Managing Director	Samvardhana Motherson Peguform GmbH	Amtsgericht Hanau HRB 94004	Am Germanenring 3 63486 Bruchköbel
Managing Director	SMP Deutschland GmbH	AG Freiburg HRB 7436	Schlossmattenstraße 18 79268 Bötzingen
Managing Director	SMP Automotive Exterior GmbH	AG Regensburg HRB 13761	Ludwig-Erhard-Str. 1, 84069 Schierling
Managing Director	SMP Logistik Service GmbH	AG Freiburg i.Br. HRB 7359	Schlossmattenstraße 18 79268 Bötzingen
Managing Director of the general partner	SMR Grundbesitz GmbH & Co. KG	HRA 262 273 AG Stuttgart	Hedelfinger Straße 60, 70327 Stuttgart, Germany
Managing Director	SMR Automotive Mirror Systems Holding Deutschland GmbH	HRB 725 239 AG Stuttgart	Hedelfinger Straße 60, 70327 Stuttgart, Germany
Managing Director	SMR Automotive Mirrors Stuttgart GmbH	HRB 265 162 AG Stuttgart	Hedelfinger Straße 60, 70327 Stuttgart, Germany
Managing Director	SMR Automotive Beteiligungen Deutschland GmbH	HRB 265 161 AG Stuttgart	Hedelfinger Straße 60, 70327 Stuttgart, Germany
Managing Director	SMRC Smart Interior Systems Germany GmbH	HRB 158776 BG Charlottenburg	Business Address: Am Krainhop 9, 38550 Isenbüttel, Germany Registered Office: Rheinstraße 15, 14513 Teltow, Germany
Managing Director	Motherson Innovations Deutschland GmbH	HRB 714321 AG Freiburg	Hedelfinger Straße 60, 70327 Stuttgart, Germany
Managing Director	PKC SEGU Systemelektrik GmbH	HRB 302198 AG Jena	Am Eisberg 14 D-36456 Barchfeldz Germany
Managing Director	MSSL Manufacturing Hungary Kft	08-09-028288 Györ-Moson-Sopron County Court	Szabadság u. 35, PF 15, 9245 Mosonszolnok, Hungary
Managing Director	SMR Automotive Mirror Technology Holding Hungary Kft	08-09-004804 Györ-Moson-Sopron County Court	Szabadság u. 35, PF 15, 9245 Mosonszolnok, Hungary
Managing Director	SMR Automotive Mirror Technology Hungary Bt	08-06-013901 Győr-Moson-Sopron County Court	Szabadság u. 35, PF 15, 9245 Mosonszolnok, Hungary
Managing Director	MSSL Ireland Pvt. LTD	Companies Registration Office Ireland 335,463	Moyne Lower Old Dublin Road Enniscorthy Co Wexford
Managing Director	MOTHERSON AIR TRAVEL PVT. LTD.	Companies Registration Office Ireland (Dublin) 611,496	Moyne Lower Old Dublin Road Enniscorthy Co Wexford

Managing Director	MSSL S.r.l. Unipersonale	Camera di Commercio Industria di PISA	Via Liguria 19 Cap 56025
	Samvardhana Motherson	1,874,620,501 Jersey Financial Services	Potedera (PI) 44 Esplanade
Managing Director	Reflectec Group Holdings Limited	Commission – Companies Registry 102,658	St Helier Jersey JE4 9WG
Managing Director	SMR PATENTS S.àr.l.	Registre de Commerce et des Sociétés de Luxembourg	6, rue Eugène Ruppert
		B-124658	L-2453 Luxembourg
Managing Director	SMR AUTOMOTIVES SYSTEMS MACEDONIA DOOEL Skopje,	6,720,803	16, 8-mi Septemvri Blvd., Hyperium Business Centre, 2nd floor, 1000 Skopje –Karposh, Karposh
Director	Samvardhana Motherson Employees Benefit Limited	Financial Services Commission Mauritius Licence No: GB19024427	6th Floor, Tower A 1 Cypercity Ebene Mauritius
General Manager	Samvardhana Motherson Reydel Autotecc Morocco SAS	RC n°11621	Commandement Malaliyine Commune Sadena, Douar Dechriyine Lieu-Dit Kherbat Zekaria, BP 732 Tetouan PPAL Morocco
Managing Director	Motherson Sintermetal Technology B.V.	Netherlands Chamber of Commerce/Commercial Register	Hoogoorddreef 15
		52,922,332	1101BA Amsterdam
Managing Director	Samvardhana Motherson Automotive Systems Group B.V.	Netherlands Chamber of Commerce/Commercial Register	Hoogoorddreef 15
	D. V.	53,709,713	1101BA Amsterdam
Managing Director	Samvardhana Motherson Innovative Autosystems Holding Company B.V.	Netherlands Chamber of Commerce/Commercial Register	Hoogoorddreef 15
	Troiding Company B. V.	62,518,321	1101BA Amsterdam
Managing Director	Magneti Marelli Motherson India Holding B.V.	Netherlands Chamber of Commerce/Commercial Register	Schipol Boulevard 217 WTC, 1118 BH Luchtaven, the Netherlands
		819,086,228 Dutch Chamber of	
Managing Director	SMRC Automotive Holdings B.V. (anciently: Reydel	Commerce, Trade register Amsterdam	Strawinskylaan 3127, Atrium building, 8th floor, 1077 ZX Amsterdam
	Automotive Holdings B.V.)	60,418,230	
Managing Director	SMRC Automotive Interiors Management B.V.	Dutch Chamber of Commerce, Trade register Amsterdam	Strawinskylaan 3127, Atrium building, 8th floor, 1077 ZX Amsterdam
	(anciently Reydel Automotive Management B.V.	63,466,627	1077 ZA Allisterdalli
Managing Director	SMRC Automotives Techno Minority Holdings B.V.	Dutch Chamber of Commerce, Trade register Amsterdam	Strawinskylaan 3127, Atrium building, 8th floor,
Managing Director	(anciently Reydel Automotive Minority Holdings B.V.)	60,726,520	1077 ZX Amsterdam
Managing Director	SMRC Automotive Holdings Netherlands B.V.	Dutch Chamber of Commerce, Trade register Amsterdam	Strawinskylaan 3127, Atrium building, 8th floor, 1077 ZX Amsterdam
G 900	(anciently: Reydel Automotive B.V.)	60,670,274	and the state of t
Managing Director	SMRC Automotive Holding South America B.V.	Dutch Chamber of Commerce, Trade register Amsterdam	Strawinskylaan 3127, Atrium building, 8th floor,
Managing Director	(anciently: Reydel Automotive South America B.V.)	64,292,223	1077 ZX Amsterdam
Managing Director	SMRC Automotive Modules South America Minority Holdings B.V.	Dutch Chamber of Commerce, Trade register Amsterdam	Strawinskylaan 3127, Atrium building, 8th floor, 1077 ZX Amsterdam
	(anciently: Reydel Automotive South America Minority Holdings B.V.)	64,292,274	
Member of the Board of Directors	Kabel-Technik-Polska Sp. z o.o	Register of Business Entities of the National Court Register KRS0000192681	Pławieńska 5, 78-550 Czaplinek, Poland

Member of the Board of Directors	PKC Group Poland Sp. z o.o.	Register of Business Entities of the National Court Register, 0000309537	ul. Radomska 86 27-200 Starachowice Poland
Member of the Supervisory Board	SMRC Automotive Interiors Products Poland SA	69,321	27 Grudnia 3, 61-737 Poznań, Poland
Chairman of the Board of Directors	Samvardhana Motherson Peguform Automotive Technology Portugal S.A.	Registro Commercial de Lisbon 1, Nr. 508047846	Parque Industrial Autoeuropa Quinta da Marquesa CCI 102162950-678 Palmela, Portugal
Member of the Board of Directors	SMR Automotive Industries RUS LLC	Court in St. Petersburg 1,167,847,385,672	Nevsky Plaza 55, let A Nevsky Prospect, St. Petersburg, 191025, Russia
Member of the Board of Directors	OOO AEK	Uniform State Register of Legal Entities – 1021000882000	Shosse Gornjakov, 34 186930, Kostomuksha Karelia, Russia
Member of the Board of Directors (Chairman)	SMRC Automotive Technology RU LLC	USRLE (Unified state register of legal entities) 1,084,027,005,743	1st Avtomobilny proezd 7248926 Kaluga, Russia Tel:+7-4842-909-673
Member of the Board of Directors	PKC Wiring Systems Llc	Business Entities Register [Serbian Business registers Agency] 20967579	Šalinačka bb, 11300 Smederevo Serbia
Managing Director	SMP Automotive Solutions Slovakia s.r.o. (Galanta,SK)	District Court Trnava 970777	Matúškovo 1586 92501 Matúškovo, Slovakia
Executive Director	SMRC Automotive Solutions Slovakia s.r.o	District Court Nitra 36,861,162	Dolné Hony 2 949 01 Nitra, Slovakia
Branch Representative	Motherson Air Travel Agency GmbH Sucursal en Espana (Branch Office of Motherson Air Travel Agency GmbH in Spain)	Under records of the commercial register of Barcelona, at Tome 46456, Folio 217, Section GENERAL, Inscription 1, Page 520611, Province B	Carretera B-142 Sentmenat, 18-20, 08213 Polinya (Barcelona), Spain
Chairman of the Board of Directors	Motherson Sintermetal Products S.A.	Under records of the commercial register of Barcelona, at Volume 41091, page 165, Sheet B-23212	CL Sarria de Ter 20- 52 08291 Ripollet Barcelona, Spain
Chairman of the Board of Directors	SMP Automotive Technology Iberica S.L.U(Polinya/ Barcelona, ES)	Under records of the commercial register of Barcelona, at Volume 44167, Page 172, Sheet number B- 65082	Carretera B-142 Sentmenat, 18-20, 08213 Polinya (Barcelona), Spain
Chairman of the Board of Directors	Samvardhana Motherson Peguform Barcelona S.L.U. (Martorell, ES)	Under records of the commercial register of Barcelona, at Volume 42582, Page 186, Sheet number B 154,087	Ctra. B-142 a Sentmenat, 18-20, 08213 Polinya (Barcelona), Spain
Member of the Board of Directors	SMP Automotive Technologies Teruel, Sociedad Limitada	Under records of the commercial register of Teruel, at Volume 202, Book 202, Page 63, Sheet TE-3280	Poligono Azalenguas s/n 44340 Fuentes Claras (Teruel)
Member of the Board of Directors	Celulosa Fabril (Cefa) S.A. (Zaragoza, ES)	Under records of commercial register of Zaragoza at Volume 1312, Page 51, Sheet number Z-7411	P.I. Malpica (Santa Isabel) Calle E-Oeste, Parcela 50016 Zaragoza
Managing Director	SMR Automotive Technology Valencia SAU	Under records of the commercial register of Valencia, at Volume 6535, Book 3839, Page 106, Section 8,	Ctra. Valencia-Ademuz Km 30.5
(sole administrator) Chairman of the Board of Directors	SMR Automotive Systems Spain S.A.U.	Sheet V-69884. Under records of the Commercial Register of Zaragoza Volume 986, Page 77, Sheet n° Z-822	Poligono Industrial Valdemuel, S/n E-50290 Epila/Zaragoza, Spain
Deputy Chairman of the board of directors	Samvardhana Motherson Reydel Automotive Parts Holding Spain S.L	Under records of the Commercial Register of Cadiz Volume 1,316, Page 149,	Plaza Elías Ahujas, nº 1 A, Edificio Puerta Grande 2º Planta, Oficina 6,

Deputy Chairman of the board of directors	SMRC Automotive Interiors Spain S.L	Under records of the Commercial Register of Cadiz Volume 1,523 Page 123, Sheet n° CAQ-22,580	Plaza Elias Ahujas, nº 1 A, Edificio Puerta Grande, 2ª Planta, Oficina 6, 11500 El Puerto de Santa María, Cádiz
Director	MSSL Toolings (FZE)	03-01-01761	B-3, 21, PO Box – 8763, SAIF Zone, Sharjah, UAE
Member of the board of directors	MSSL (GB) Ltd.	Registrar of Companies for England and Wales (Companies House)	Albany Road, Gateshead
		5,074,608	Tyne & Wear, NE83AT, United Kingdom
Member of the board of directors	Samvardhana Motherson Employees Nominee Company UK Ltd.	Registrar of Companies for England and Wales (Companies House)	Office 23, Pure Offices One Port Way Port Solent
	(anciently: Water Gardens Realty Ltd.)	11,310,530	Hampshire PO6 4TY UK
Director	SMR Automotive Mirror Parts and Holdings UK Ltd.	Registrar of Companies for England and Wales (Companies House)	Castle Trading Estate, East Street, Portchester, Hampshire, PO16 9SD, England
		4,002,526	
Director	SMR Automotive Mirrors UK Limited	Registrar of Companies for England and Wales (Companies House)	Castle Trading Estate, East Street, Portchester, Hampshire, PO16 9SD, England
		3,904,201	2
Director	SMR Mirrors UK Limited	Registrar of Companies for England and Wales (Companies House)	Castle Trading Estate, East Street, Portchester, Hampshire, PO16 9SD, England
		8,948,912	
Director	Motherson Innovations Company Limited	Companies House 9,877,285	35 Great St. Helen's, London EC3A 6AP
Director	Motherson Rolling Stock	Companies House	Albany Road, Gateshead
	Systems GB Limited	11,802,649	Tyne & Wear, NE83AT, United Kingdom
Member of the Board of Director	Motherson Ossia Innovations LLC	Secretary of State of the State of Delaware	37680 Enterprise Court Farmington Hills
		6,831,228	Oakland County Michigan 48331

Matti Juhani Yli-Olli

Position	Company name	Company code	Company address
Vice President, Finance	PKC Group Oy / PKC Wiring Systems Oy	0972280-0 / 0849146-5	Vihikari 10, FI-90440 Kempele, Finland
Chairman of the Board of Directors	PKC Wiring Systems Oy	0849146-5	Vihikari 10, FI-90440 Kempele, Finland
Managing Director, Member of the Board of Directors	TKV-sarjat Oy	0805209-1	Vihikari 10, FI-90440 Kempele, Finland
Member of the Board of Directors	Wisetime Oy	1702832-5	Saaristonkatu 23, FI-90100 Oulu, Finland
Member of the Supervisory Board	PKC Eesti AS	10,858,008	Lootsa 8, 11415 Tallinn, Estonia
Class B Manager	Project del Holding S.a.r.l.	Registre de Commerce et des Sociétés of Luxembourg, B145990	412F, route d'Esch L-2086, Luxembourg Luxembourg
Class A Manager	Groclin Luxembourg S.a.r.l.	Registre de Commerce et des Sociétés of Luxembourg, B195512	412F, route d'Esch L-2086, Luxembourg Luxembourg
Member of the Board of Directors	PKC Group Mexico S.A. de C.V.	Electronic mercantile page number 1475 * 12, of the Public Registry of Commerce of the State of Sonora, México.	Prolongación Avenida Hidalgo 16, Parque Industrial San Carlos, Nogales, Sonora, CP 84094, Mexico
Member of the Board of Directors	PKC Group USA Inc.	Arizona Corporation Commission, 52-2075644	PKC Group USA Inc. c/o AEES Inc., 36555 Corporate Drive Suite 300 Farmington Hills, MI 48331, USA
Member of the Board of Directors	PKC Group Mexico S.A. de C.V.	Electronic mercantile page number 1475 * 12, of the Public Registry of Commerce of the State of Sonora, México.	Prolongación Avenida Hidalgo 16, Parque Industrial San Carlos, Nogales, Sonora, CP 84094, Mexico
Member of the Board of Directors	T.I.C.S. Corporation	Department of the Secretary of State, State of North Carolina, 56-18522-5	c/o AEES Inc. 36555 Corporate Drive Suite 300 Farmington Hills, MI 48331 USA

General Manager

Finance Manager

Marius-Florin Dinescu